

BRIDGING THE DIVIDE

Our Strategy to improve Social Inclusion in West Sussex

2003-2006



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***This Strategy is dedicated to
all those who live, work in and visit West Sussex...***

Produced by West Sussex County Council

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*With grateful thanks to the many individuals and organisations
who contributed to 'Bridging the Divide'*



BRIDGING THE DIVIDE



Foreword by David Dewdney
West Sussex County Council Cabinet Member for Community Services

The causes of social exclusion are many. Deprivation, disability, ethnicity or even simply age are all potentially issues which can lead to exclusion.

The effects of exclusion are far reaching. Decaying neighbourhoods, street crime and anti-social behaviour, isolation and fear, poor health and educational under-achievement have a significant impact on people's lives.

Our Strategy is driven by the need for change. It sets out our approach to addressing the potential causes of exclusion; to building sustainable and cohesive communities; and to creating opportunities for all our people.

The Strategy is firmly based on evidence about the issues which matter most in West Sussex. It has

been developed drawing on our community profile and from listening to local people and communities.

Those issues go well beyond the traditional service boundaries of the County Council. The Strategy is therefore both a programme of action helping to ensure that resources are applied to the best effect and a framework for partnerships.

Bridging the Divide requires us to find innovative and creative solutions to what are often long-term problems. We recognise that there are no instant solutions but implementing our Strategy will be the catalyst for concerted action that can deliver real and practical benefits for our communities.

David Dewdney





Is SOCIAL EXCLUSION AN ISSUE FOR PEOPLE IN WEST SUSSEX?

Although the vast majority of people enjoy a relatively high quality of life in West Sussex, there are nevertheless pockets of deprivation in coastal and rural areas.

The county also has a significantly high level of elderly people living on their own. Whilst many are able to get about independently, some are not and evidence shows that social isolation is a threat to the health of the elderly. *(HimP, West Sussex Health Authority)*

The causes of social exclusion are complex and have an adverse effect on quality of life. By improving education, housing, health, access to services and community engagement we can tackle urban and rural deprivation and improve our residents' quality of life.

A socially inclusive society, is one where people have a sense of belonging to and ownership of their communities; where they have the opportunity to access services, learning, employment, recreational and cultural activity.

We have defined 'social exclusion' in West Sussex as:

“People living in urban or rural areas, who suffer a combination of linked problems such as lack of access to services and learning opportunities, unemployment, poor health and housing, high crime environments, low incomes and other factors which contribute to individual and family stress and lessen the quality of life.”

This strategy sets out how we can “Bridge the Divide” to improve the quality of life for everyone in West Sussex. It aims to: -

- ◆ Actively promote a culture of social inclusion
- ◆ Confirm the County Council's commitment to addressing the issue of social exclusion in West Sussex through Community Planning.
- ◆ Significantly reduce the incidence of social exclusion in West Sussex.
- ◆ Promote opportunities for all residents in West Sussex to engage in society and lead full rewarding lives with adequate choices.
- ◆ Achieve more effective and targeted delivery of County Council services, with improved access for all.
- ◆ Encourage partnership working where this will promote social inclusion within the County Council and outside agencies, organisations, communities or groups.
- ◆ Develop a multi-agency approach to reducing social exclusion and promote social cohesion in the County.
- ◆ Agree priorities for addressing social exclusion between partners
- ◆ Monitor and evaluate the impact of our social inclusion policies so that we keep on improving.
- ◆ Spread best practice in social inclusion internally and externally.



The Population of West Sussex

The population of West Sussex is 753,614 (Census 2001).

0-4	5-7	8-9	10-14	15	16-17	18-19	20-24
42,351	26,913	18,865	47,184	8,808	17,817	15,386	35,454
25-29	30-44	45-59	60-64	65-74	85-84	85-89	90+
40,103	160,919	148,423	38,566	74,026	55,665	14,961	8,173

In line with national trends we have an ageing population. In West Sussex 31% of the population is over 55 years old compared with 26% in England and Wales. However close analysis of the population at district level shows that there is an even greater difference. In some wards of West Sussex over 55% of the population is over the age of 55. (Census 2001)

It is expected that by 2009 there will have been a substantial increase in the number of elderly over the age of 80, possibly by as much as 13% in some coastal areas of the county.

In addition the national population profile shows around 31% under twenty-five, whilst only 26% of the West Sussex population is under twenty-five.

To summarise, West Sussex has a larger proportion of elderly and a smaller proportion of young adults compared to the national average.

In terms of future planning this is a significant issue in determining how we are able to provide for the delivery of community services so as to ensure social inclusion.



TOWARDS A BETTER QUALITY OF LIFE

The prosperity of much of the county (for example the wealth enjoyed by many in the north eastern part of the county) is not shared by all living along the coastal strip which includes some of the most deprived wards in England.

National research (Social Exclusion Unit) shows that the risk of social exclusion increases if you live in an urban area suffering from deprivation or in a rural location suffering from isolation.

Urban Deprivation

West Sussex recognises that it has pockets of urban deprivation and therefore as part of the community planning process we will attempt to tackle issues that specifically affect the people who live in these areas. Our objective will be to increase employment and assist those on low incomes to reduce crime, and improve health, skills, housing and the physical environment.

Rural Isolation

“Ask most people about social exclusion and the likelihood is that they will describe inner cities, run-down housing estates, boarded-up shops, vandalism and crime. They will not think of green fields, beautiful countryside and pretty villages. Yet social exclusion exists in both settings.”

Ewen Cameron, Chairman of the Countryside Agency .

The County has a large rural population and many people have an existence far removed from the perception of a “rural idyll”. Issues surrounding rural isolation are often understated and under publicised. The nature of this deprivation and the fact that it is often dispersed over a wide area means that it is not as visible or readily quantifiable as urban deprivation.

The chances of an individual becoming socially excluded are further increased by other risk factors like inadequate housing, unemployment and poor health.



Multiple Deprivation

There are 4 borough/district council electoral wards that fall within the 20% most deprived wards on the national index of multiple deprivation. ¹

In terms of the individual domains of the index of multiple deprivation, West Sussex has 27 wards in the top 10% (*Appendix 3*)

Thirty three wards out of 155 (21%) in the county are in the top 20% most deprived in England in terms of access to amenities such as post office, GP, primary schools, and food shops.

Links to other County Council Strategies

The Social Inclusion Strategy is supported by and closely linked to other West Sussex County Council policies and strategies. For example: -

The **County Strategy** continues to promote the well-being of all West Sussex communities and improve the quality of life of local people by:-

- Working with our partners to develop and implement **Community Strategies** covering the whole of West Sussex, with full involvement of public, voluntary and private sector organisations and local people.
- Targeting deprivation and promoting social inclusion and equality of opportunity
- Improving access to our services
- Reviewing existing policy and provision with regard to gypsies and travellers

One of the **Cultural Strategy** objectives is to improve access to services, particularly for individuals who experience isolation, exclusion or deprivation.

This will be done by: -



- Targeting cultural development activity, partnership building and resources at communities and individuals that experience isolation, exclusion and/or deprivation.
- Developing innovative and sustainable transport solutions to improve access to cultural programmes and to cultural opportunity and activity.
- Undertaking a programme of access audits to ensure that investment is made in bringing cultural facilities into compliance with the 1995 Disability Discrimination Act.
- Working to develop the skills and abilities of those running cultural facilities and activities in order to raise standards of access and educational practice to the highest level.

The **Public Service Agreements** (*see appendix 1*) will substantially reduce the risk of social exclusion, and the County **Best Value Performance Plan** will help to monitor our progress.

Legislation underpinning this strategy includes a duty for the County Council to promote **'The Power of Wellbeing'** (*Local Government Act 2000*) and in particular the **'Race Relations (Amendments) Act 2000'** which gives the County Council a statutory duty to take equality into account in the procurement, outsourcing, and contracting-out processes. In addition **'The European Directive on Equal Treatment Between Persons Irrespective of Racial or Ethnic Origin 2000'** prohibits discrimination within the European Union on race and ethnic origin grounds."

West Sussex County Council will ensure that access to all services provided by the County Council meets these requirements. Access to all publications including those on information, education and consultation can be made available in different languages and in a format understandable by those who have a physical, visual, or hearing impairment.

West Sussex County Council recognises the importance of balancing countywide strategic development with local solutions for individual communities. Through partnership with other service providers and by listening to our communities, supported by the community planning process we can continue to reduce social exclusion in West Sussex.



SOCIAL EXCLUSION - WHO IS VULNERABLE IN WEST SUSSEX?

The West Sussex definition of 'social exclusion' is:

“People living in urban or rural areas, who suffer a combination of linked problems such as lack of access to services and learning opportunities, unemployment, poor health and housing, high crime environments, low incomes and other factors which contribute to individual and family stress and lessen the quality of life.”

The extent of social exclusion in West Sussex, although low in national terms, is greater than often realised and concentrated in small areas making it harder and more resource-intensive to solve. Consequently our strategy concentrates on the following four groups of potentially vulnerable people:

Children and young people – children should have the best start in life whatever their social or economic background. We should enable all children to fulfil their potential, both in terms of academic achievement and, just as crucially, in life skills. We need to help them to develop the skills and attributes they will need to fulfil their proper role potential as adults.



Older people – West Sussex has a significantly higher than national average elderly population (**24% over 65 compared to national average of 18.7% over 65**) that will continue to increase over the next few decades. They have particular needs in terms of social inclusion, for example, they need access to community facilities and may well need help to maintain their independence. Rural isolation can result in deprivation that is often intensified by being amidst the prosperity of the surrounding area, and can be a major problem for large numbers of elderly residents. It is often hard to quantify in terms of standard deprivation indicators, but the problems encountered are no less significant and include low wages, seasonal employment, inadequate housing, poor public transport provision, a lack of community facilities and a reduced access to services. On the Index of Multiple Deprivation 2000 for access to amenities for example, a post office, GP, primary school and food shop, 33 West Sussex wards out of the total of 155 were in the worst 20% in the country².



People with a disability 15.6% of the population of West Sussex have a disability. With an ageing community disabilities are likely to increase. Nationally the increase in disability benefits versus a reduction in unemployment benefits paid out during 2001 supports the notion that disabilities are likely to continue rising and that services must begin to take this into account when planning for future provision.



Minority communities (which includes Ethnic, Gypsies & Travellers, Asylum Seekers and Refugees.) Minority communities represent a small proportion of the overall population (2%) of West Sussex, But there are a number of communities of interest where the proportion is greater, for example, in schools where the proportion is up to 4% of the school population (*Bridgewater G. Adur Community Profile 2001*). Some individuals may well feel excluded and isolated with discrimination occurring because of prejudice and ignorance of cultural differences.



The County Council is currently refurbishing a number of caravan sites for gypsies in line with its duty arising under Article 8 (Right to Family Life and Home) of the Human Rights Convention. The County Council will shortly develop a corporate strategy to guide the provision of services to asylum seekers and asylum seeker children and this will provide clear direction for divisional service units.





BRIDGING THE DIVIDE

There are approximately 5,000 'children in need' in West Sussex (that are known to Social Services), with 358 on the 'at risk' register³. There are 60,000 'vulnerable' children in the County³ - these are disadvantaged children who would benefit by receiving some extra help from public agencies to improve their life chances. For example, in a recent survey carried out in West Sussex schools, 47.5% of the children who responded to the survey said that they had been bullied⁵.

In this country, only half of the people of working age with a disability are economically active. They are less likely to have educational qualifications than able-bodied people. There has been considerable research into the impact of having a disability - for example, "disabled children were 17% more likely to be sexually abused than non-disabled children. They were twice as likely to be emotionally neglected or physically abused⁹."

People with a disability may find it harder to access services such as transport, leisure facilities and shops. They can face additional costs for their care, have restricted independence and are more likely to become isolated and excluded.

West Sussex has a number of discrete ethnic minority groups either passing through the area or living in settled sites. A significant number of asylum seekers enter the County via Gatwick Airport and agricultural migrant workers are attracted to the alluvial plains of the coastal strip.

Although unemployment levels are well below the national average we have a large number of residents on low incomes. In rural areas in particular the range of employment opportunities are limited, whilst agricultural employment continues to be low paid.

The downward trend in infant mortality reflects the general health of the population and the quality of child health services. In 1999 the infant mortality rate was 5.8 per 1,000 births in England and Wales and just 3.6 per 1,000 in West Sussex¹⁵. However, there are variations within the

Approximately 75 pupils left West Sussex LEA maintained secondary schools in the summer of 2000 with no qualifications⁴.

It is estimated that in West Sussex there are at least 2,500 'young carers' providing regular and substantial care to relatives with long-term disability or illness - the average age is thought to be 12¹⁰.

1 in 3 workers in rural areas experienced low income during 1991-1996. 68% of women and 22% of men earned £250 or under in West Sussex (*NES, 1999*).

619 households presented themselves as homeless in the first quarter of 2000.

There are around 300 traveller children of school age and 40 in the 0 to 5 age range in the county¹².

County - Adur district for example has an infant mortality rate of 7.5 per 1,000 births which is substantially higher than the rate for England and Wales¹⁵.

The rate of teenage (pregnancies) conceptions in Crawley is higher than the national average, whilst Adur, Arun and Worthing have rates higher than the South-East average¹⁷. In 1999 there were 184 births to teenagers aged 17 and under and the trend is rising¹⁷.

75% of West Sussex young offenders had misused drugs¹⁹. There is a direct correlation between drugs misuse and offending. West Sussex has approximately 1500 drug users with significant dependency problems²⁰.

The South-East region of the country suffers from limited availability of affordable housing, either to buy or rent. West Sussex unfortunately is no exception. Even in this county there are significant numbers of homeless people. Some of the reasons for homelessness include:- eviction by parents, relatives or friends, relationship breakdown and mortgage/rent arrears.

The Council recognises the case for reducing social exclusion. Key services that can respond to these important issues include Community Safety, Community Planning, Education & the Arts, Families & Schools Support Unit, Transport Planning, Social and Caring Services, Housing, Information Technology, Libraries, Health Trusts and Sussex Police.



Impacts of Social Exclusion.

The impact of social exclusion generates significant costs to society. There are financial costs in the specific provision of services directed to those that have been or are being socially excluded, as well as the human cost in terms of personal suffering and unhappiness. These can often extend beyond the realms of the individual to affect the whole community:

- The cost of keeping a child in a West Sussex home for 4.5 years has been estimated at £250,000, based on the weekly cost of £1,100 per child.
- The cost of keeping a young offender in secure accommodation, is £3,000 per week, or £156,000 a year.
- An 'out of county educational placement' for a child in Year 9 going into year 10 has been quoted at £110,000 pa (£30,000-£40,000 is the average).
- It costs approximately £23,000 to keep an adult offender in prison for a year.
- Approximately 1800, 10 – 17 year olds will go through the Youth Justice System in West Sussex in any one year at a cost of £2.5m in prosecution and custodial costs.

The cost of exclusion to the individual will vary in each case and cannot be quantified simply in monetary terms, but the cost in terms of quality of life and opportunities has been well researched.

There is a higher incidence of depression among the socially excluded, for example:

Unemployed	-	twice as likely
Rough sleepers	-	four times as likely
Prisoners	-	fifteen times as likely
Children in poorest households	-	three times more likely than in other households ³²





HOW CAN THE COUNTY COUNCIL HELP TO REDUCE SOCIAL EXCLUSION?

Community Planning

Social exclusion needs to be tackled at a strategic level in terms of ensuring that policies and services are well targeted, and that the members of partnerships are all familiar with the way in which social exclusion impacts upon society.

We also recognise that partnership working will enhance our ability to deliver proactive projects at local level, whilst ensuring that the priorities of a particular community (specific geographical area or interest group) are met.

The Community Planning process provides the opportunity for West Sussex County Council and the seven District/Borough Councils to lead, by using the new statutory power of "promoting economic, social and environmental wellbeing". Some district councils in West Sussex are in the process of producing Social Inclusion Strategies and partnership working will ensure that social inclusion remains at the centre of community planning.

Working with Local Strategic Partnerships

Local Strategic Partnerships have been established at County and District level and aims to include representation of all key stakeholders in the area, together with full community representation from the private and voluntary sectors. Every effort will be made to include ethnic minorities and hard-to-reach groups. The enhanced arrangements that should emerge from these partnerships will enable the County Council, together with the district, borough and parish councils, to respond more effectively to the needs of our communities.

Carrying out Research and listening to our Communities

Through the establishment of Area Forums and other consultation and research processes we will gain a better understanding of the local needs of people of all ages which will help us and our partners deliver appropriate services.

The role of voluntary and community groups in our society is vital. The welfare and quality of life of vulnerable people relies on the support or provision of these services without which they may well become socially excluded and isolated. It is imperative that local authorities continue to provide a level of support that allows this valuable work to continue.

Provision of Services

Flexible approaches to service delivery will be essential if we are to be effective in reducing social exclusion. Each excluded group or geographical area will have specific problems and issues that may require different responses.

There is a great deal of good work already going on throughout West Sussex County Council to tackle social exclusion. We continue to develop innovative projects, refocus priorities and target individuals or “excluded” groups more effectively.

The County Council can have an immediate impact on social inclusion by reviewing its services and practices in the light of national, regional and local criteria, and by working with partners to develop specific objectives and action plans in order to minimise social exclusion.

Our services are already taking significant action in advance of the Green Paper “**Every Child Matters**”. A practical example of this is the development of **Families and Schools Support**, a service jointly managed by Education and the Arts and Social and Caring Services, practical. The Integrated Services Project has already established two pilots of multi-agency teams based on pyramids of schools in West Sussex.

The **West Sussex Children’s Trust** is a national pathfinder project, intended to improve multi-agency responses to support children at risk. We are also developing and implementing a national trailblazer for information, referral and tracking

Linking Policies and Strategies in Support of Common Aims

This strategy is intended to provide the council along with other partners that deliver services in the community, working with a shared vision for what needs to be done. The aims are challenging and require specific targets to be set and met. Within the County Council these targets should be incorporated into Portfolio Service Plans. (See *the attached Action Plans*).

Development of Cross Boundary Partnerships

As the community planning process evolves it will be important to develop new cross boundary partnerships in support of the social inclusion agenda, particularly partnerships with other County and Unitary Authorities.

For example we can work with others to establish forums to act as a focus for the identification of community concerns, in particular prejudice and discrimination of either a cultural or religious nature. The development of a Sussex-wide Faith Forum is an excellent example of how West Sussex is working with partners across boundaries to substantially improve and contribute to Social Cohesion in the South East of England.

Reducing social exclusion is important – and because everyone is involved, the diagram below illustrates how all services have to be focussed in addressing cross cutting issues.



PROPOSED COMMUNITY PLANNING MODEL FOR IMPROVING SOCIAL INCLUSION

The County Council will tackle social exclusion within West Sussex by adopting the following approach:

Planning

The central role of Community Planning and the newly established Local Strategic Partnerships are vital to the success of this strategy. It will help to develop an integrated approach so that the wide range of issues associated with social exclusion can be tackled as a whole and all the relevant agencies can be brought together to achieve the same objectives. The County Council's contribution, in conjunction with others, in the community planning process should make more of a difference than anything an individual service or the County Council can achieve as a whole.

Policy

We will ensure that all current and future strategies and policies of West Sussex County Council are monitored in terms of accessibility and equality to ensure they promote social cohesion and sustainable development.

Service Delivery

We will deliver this strategy through existing policies, plans and strategies. Social inclusion is a cross-cutting issue and it affects every service to a greater or lesser degree and services must work together to deliver improvements in individuals' circumstances.

Local Strategic Partnerships supported by Area Community Planning Forums will identify at a local level, the groups and individuals at risk from social exclusion. Service providers, informed by their appropriate partnership representative, will be able to assess the best way of meeting their service objectives, to ensure their actions actively reduce social exclusion, promote social inclusion and work towards social cohesion.

Portfolio Service Plans will be monitored by Managers to ensure that progress is being made to reduce social exclusion. Targets will be updated to reflect the outcome and adjusted to address any new or revised objectives.

Where a target is ongoing, services will be monitored to ensure that the appropriate action is inherent within the delivery of that service.



Local Strategic Partnership - Sets Priorities - Agrees Action Plans

- “Champion” for Social Inclusion
- Local Research identifying priorities
- Informing policy and directing Community Strategies
- Lobbying (nationally, regionally and locally)
- Promotion and publicity
- Promoting partnerships and networks
- Overview perspective to enable better co-ordination internally and externally

COMMUNITY PLANNING

- Developing strategic joint approach with other local authorities
- Community profiling - targeting resources to meet need

PLANNING



SERVICE UNITS

- Portfolio Service Plans
- Business Plans
- Statutory Plans

DELIVERY

Listening to our communities
Local Area Forums
State of the Area Debates
Community Profiles
Research and Consultation



HOW THE STRATEGY WILL BE IMPLEMENTED

The Strategy will be delivered in accordance with the attached Action Plan. The main tasks to be covered in the next 3 years up to 2006 are as follows:

- Existing portfolio service plans and business plans will be examined to:-
 - i) Identify social inclusion priorities (and gaps)
 - ii) Re prioritise as necessary
 - iii) Agree key targets/objectives to reduce social exclusion
 - iv) Link to policies for Equalities, Accessibility, Consultation and Research
 - v) The Best Value Performance Plan will be used to monitor progress.

The County Council employs about 24,000 staff and will meet the challenge of developing a culture of social inclusion amongst all staff

This strategy advocates: -

- A planned approach to the reduction of social exclusion that will help to identify areas where social exclusion may be occurring.
- Community profiling will support this process
- Community planning will help deliver the strategies and objectives, and will evaluate projects to enhance future policy development
- Raising awareness of the benefits of social inclusion and sharing best practice
- Making social inclusion part of the way we do business in order to ensure sustainability over the long term



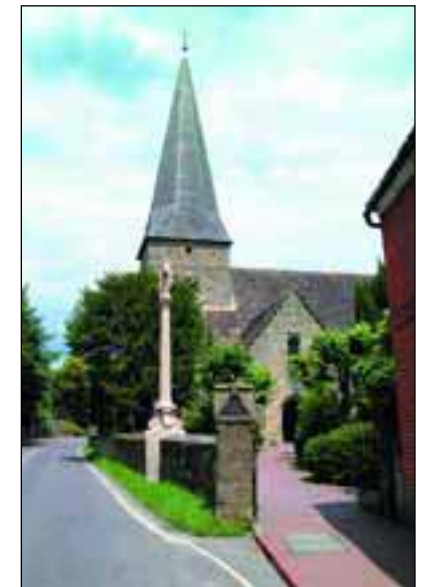
Financial implications

This strategy may require additional financial resources to deliver the recommendations identified in Community Strategies. However services will also need to look at the existing priorities within the Portfolio Service Plans and Business Plans to consider whether it is necessary to re-structure the funding or initiatives over the next three years to meet the social inclusion objectives. It is expected that as the community planning process establishes itself, many new projects will be delivered through joint partnership budgets specifically created for the use of local strategic partnerships, and that those funds should be used to provide innovative solutions to social exclusion issues.

Conclusion

The West Sussex community is an ageing community and ageing at a faster rate than the national average. Therefore, in terms of social exclusion, West Sussex must remain alert to the importance of being re-active as well as pro-active. The strategy will adapt as circumstances and priorities change to ensure that we are delivering the right outcomes for all of our communities in West Sussex.

West Sussex County Council
July 2003



Reducing Social Exclusion in West Sussex - CORPORATE ACTION PLANS 2003-2006

AIM: To significantly reduce the incidence of social exclusion in West Sussex			
CORPORATE ACTION REQUIRED	LEAD	OTHERS INVOLVED	COMPLETION DATE or REVIEW DATE
I.1 Ensure all Portfolio Service Plans (PSPs) take account of social inclusion issues: (i) services should sign up to the aims and principles of the Social Inclusion Strategy by including it in their Business Plans (Guidance) (ii) develop targets (countywide and local, as appropriate) to promote social inclusion	(i) Services (ii) Local Strategic Partnerships	(i) Director CEOD (ii) Comm Planning	(i) To be agreed (ii) To be agreed PSA Submitted
I.2 Ensure all corporate strategies take account of social inclusion issues	Community Planning Unit	All Services	Ongoing
I.3 Provide specific services that reduce or prevent exclusion and actively promote inclusion - delivered via services and through the community planning process	Services Community Planning Unit	Local Strategic Partnerships	Ongoing
I.4 Undertake multi-agency consultation to develop a common approach with our partners for improving social inclusion within West Sussex and facilitate strategic partnerships to give vision and direction to social inclusion activity in the county	Community Planning Unit	Local Strategic Partnerships Partners Services	Ongoing
I.5 Set specific targets between all the relevant partner organisations to improve social inclusion in the county and ensure that PSPs include service targets that deliver the County Council's contribution to achieve those shared goals	Dir. CEOD Community Planning Unit	Services	Ongoing
I.6 Seek external funding to develop social inclusion projects/ programmes/initiatives	Community Planning Unit External Funding Co-ordinator	Local Strategic Partnerships Services	Ongoing
I.7 Set up (or enable other agencies to set up) pilot projects/ programmes/initiatives with a view to assessing the impact of a variety of approaches to promoting social inclusion	Community Planning Unit	Services Local Strategic Partnerships	Ongoing
I.8 Raise public awareness of our commitment to and role in promoting social inclusion - put articles in West Sussex Connections/leaflets/adult education literature etc. Ensure all publications can be made available in alternative format that is user friendly, i.e. Large Print, Braille, other languages.	Community Planning Unit	Press Office Services Local Strategic Partnerships. Communications Team	Ongoing

AIM: To confirm the County Council's commitment to addressing the issue of social exclusion in West Sussex

CORPORATE ACTION REQUIRED	LEAD	OTHERS INVOLVED	COMPLETION DATE or REVIEW DATE
2.1 Approval of the Social Inclusion Strategy (i) Cabinet (ii) RILS Select Committee (iii) Monitor Action Plan	(i) Community Planning Unit (ii) Community Planning Unit (iii) Community Planning Unit	Scrutiny	(i) December 2003 (ii) 19.11.03 (iii) 2004-2005
2.2 Cabinet and Select Committee reports should mention social inclusion/Human Rights issues where appropriate as well as projects in hand to reduce social exclusion	Services Community Planning Officers	Community Planning Officers	Ongoing
2.3 Involve Members in social inclusion projects/programmes/initiatives. Support members on Local Strategic Partnerships to champion Social Cohesion and to enquire regularly as to membership of Area Forums to ensure adequate representation of hard to reach groups	Services Community Planning Officers WSCC Members	Local Strategic Partnerships Community Planning Officers, Accessible Services Manager	Ongoing

AIM: To raise awareness of the benefits for everyone, not just for the excluded, of social inclusion and promote a culture of social inclusion in the County

CORPORATE ACTION REQUIRED	LEAD	OTHERS INVOLVED	COMPLETION DATE or REVIEW DATE
Amongst staff:			
3.1 Publish and circulate the Social Inclusion Strategy	Community Planning Officers		January 2004
3.2 Put article in Staff Connections/Team Talk	Community Planning Unit		January 2004
3.3 Hold training/information sessions for staff	Community Planning Unit	Services	30.03.04
3.4 Put module on social inclusion in the "Introduction to Local Government" course (and any other relevant internal courses)	PSU	Community Planning Unit	31.03.04
3.5 Share best practice with staff - set up network (meetings, leaflets, e-mail etc)	Community Planning Unit	Services	Ongoing
3.6 Publicity/awareness for staff - through Staff Connections/leaflets/ seminars etc.	Community Planning Unit	Services	Ongoing
3.7 Promote a culture of social inclusion in the county - Vision and Change Management amongst partners (public sector agencies and the business and voluntary sectors):	Community Planning Officers	Business Improvement Consultant Service	Ongoing
3.8 Produce/share relevant data/information etc with other agencies, organisations and groups, LSPS, Area Forums, District Councils, Parish and Town Councils	Community Planning Officers	Services Community Planning Partners	Ongoing
3.9 Share best practice with partners, LSPS, Area Forums - set up appropriate database/network (meetings, leaflets, e-mail etc)	Community Planning Officers	Services Community Planning Partners	Ongoing

AIM: To bring about more effective and targeted delivery of County Council services, with access for all

CORPORATE ACTION REQUIRED	LEAD	OTHERS INVOLVED	COMPLETION DATE or REVIEW DATE
4.1 Update community profiles and data analysis - matching resources to needs and informing strategic policy for Local Strategic Partnerships, County Strategy, Community Strategies	Community Planning Unit	Services Consultation Research Manager	Ongoing
4.2 Monitor and evaluate the impact of social inclusion projects/ programmes/initiatives including PSA targets and Community Strategies	Service Managers Community Planning Unit Cabinet Members	Service Managers Community Planning Officers	31.07.04 31.01.05
4.3 Ensure that adequate liaison and co-ordination takes place with those involved in regeneration, equalities, accessibility and Local Agenda 21 to ensure that best practice is shared, effort is not duplicated and opportunities to join work together are not lost	Service Managers Community Planning Unit	Accessible Service Managers Sustainability Officer Community Planning Officers	Ongoing
4.4 Consider current projects to improve accessibility to Services	Accessible Services Manager	Community Planning Unit	April 2004
4.5 Consider impact of WSCC Race Equality Scheme and The Equality of Opportunity Policy.	Accessible Services Manager	Equality Champions CPO'S	September 2004

AIM: To encourage partnership working where this will promote social inclusion

CORPORATE ACTION REQUIRED	LEAD	OTHERS INVOLVED	COMPLETION DATE or REVIEW DATE
By partnership working within the County Council and with outside agencies, organisations, communities or groups is essential to the success of the implementation of the Social Inclusion Strategy. This is implicit in the actions arising from the previous aims, but in particular the following two actions are required:	Community Planning Unit	Local Strategic Partnerships	
5.1 Co-ordinate work and projects, share best practice etc between services (and Portfolios) to improve social inclusion, ensuring that effort is not duplicated and that opportunities to join work together are not lost	Community Planning Unit Local Strategic Partnerships	All Services	Ongoing
5.2 Join up and co-ordinate work between services (and Portfolios) to improve social inclusion in West Sussex	Cabinet Members	Community Planning Unit	Ongoing



Reducing Social Exclusion in West Sussex - ACTIONS BEING TAKEN BY INDIVIDUAL SERVICES

SERVICE	ACTIONS	CURRENT STATUS	PARTNERS	COMPLETION DATE
Community Safety	Reduce Fear of Crime, Double the number of lighting schemes to help reduce crime. Introduce neighbourhood warden schemes in all seven Districts/Boroughs.	Ongoing	Crime and Disorder Partnerships	March 2004
Community Safety	Encourage the reporting of racist and hate crimes and decrease repeat victimisation. Develop robust recording mechanisms within the County Council by September 2003.	Ongoing	Crime and Disorder Partnerships Sussex Police	Ongoing
Community Safety	Reduce the number of young people perpetrating or being victims of crime by carrying out consultation with vulnerable groups of young people and develop the West Sussex Youth Crime Prevention Strategy. Implement a countywide Action against Bullying Strategy.	Ongoing	Crime and Disorder Partnerships Schools Police	March 2004
Community Safety	Reduce Domestic Violence by conducting a thorough needs analysis, including experience of survivors to help inform the production of a "Tackling Domestic Violence" Strategy. Implement the Worth project at Worthing Hospital. Ensure all districts have a domestic Violence Drop in Centre and support local groups. Ensure there is a local help-line for victims of domestic violence and increase refuge capacity by a minimum of one third.	Ongoing	Crime and Disorder Partnerships Domestic Violence Forums Sussex Police Hospitals	March 2004
Community Safety	Develop multi-agency strategies to address the needs of people most at risk of crime and participate in the development of twenty four hour reporting facilities for victims.	Ongoing	Crime and Disorder Partnerships	March 2004
Community Engagement and Organisational Development	Establish a Countywide multi-agency partnership aimed at maximising and developing partnership working with a wide range of external stakeholders.	October 2003	Health Housing Ethnic, Minority Groups voluntary sector Immigration Service Police/Local Strategic Partnerships	Ongoing
Community Planning	Participate with other authorities in establishing a Sussex wide Faith Forum to help identify community concerns particularly prejudice and discrimination of either a cultural or religious nature and to inform multi-agency response.	June 2003	County / Unitary Authorities, CDRP's Sussex Police Churches Together	Achieved

SERVICE	ACTIONS	CURRENT STATUS	PARTNERS	COMPLETION DATE
Community Planning	Ensure that Community Strategies aims respond to the needs of Asylum Seekers who live/attend school in the local area and are reflected in local action planning	September 2003	Community Planning Unit/ Schools/Local Strategic Partnerships	Ongoing
Communications	Produce a balanced corporate media strategy that includes responding effectively to adverse media interest in Asylum Seekers and refugees.	July 2003	Communications/Staff	Ongoing
Community Development	Refurbishment of Gypsy Sites	Ongoing		2004
Culture. Includes Arts Sports and Leisure	Improve access to cultural provision particularly for individuals and communities who experience isolation, exclusion or deprivation in West Sussex	Ongoing	District Councils Arts Sports and Leisure Facilities	2003-2006
Education and the Arts	Reduce exclusions through the development of 'managed moves' and work on flexible curriculum such as the LEA/LSC testbed pilot of 'Success for All'	Ongoing	Schools, Learning & Skills Council LSC, West Sussex Learning Partnership (WSLP)	March 2005
Education and the Arts	Improve Attendance by sustaining and extending the successful attendance projects, RAG, across the county	Ongoing	Schools, Police	March 2005
Education and the Arts	Improve SEN statutory assessment process through introducing 'lean thinking' processes, supporting recruitment and retention of key staff, and a review of the financial basis for SEN support	Ongoing	Schools	March 2005
Education and the Arts	Consult upon a new Educational Inclusion Strategy, through a draft strategy document, and through planned conferences in Autumn 2003	Ongoing	Schools	April 2004
Education and the Arts	Increase schools' capacity for inclusive practice by reviewing resource provision for SEN, by extending good practice networks, by supporting the WS Federation inclusion work and also by reviewing the role and contributions of special schools and mainstream support facilities	Ongoing	Schools, Health	March 2005
Education and the Arts	Implement Behaviour Improvement Project	Ongoing	Schools	March 2005

SERVICE	ACTIONS	CURRENT STATUS	PARTNERS	COMPLETION DATE
Education and the Arts	Reduce 'out of county' placements by the methods listed and by efficient monitoring of placements. Initiate a review of the potential to develop provision in county.	Ongoing	Schools, Health	March 2005
Education and the Arts	Help reach inclusion targets in Adult Learning plan through engagement of Adult Education with school improvement strategy (e.g. Family Learning).	Ongoing	Schools, Learning & Skills Council, Health, WSLP	March 2005
Education and the Arts	Extend flexibility and relevance of 14-19 curriculum through partnerships between schools and other providers.	Ongoing	Schools, LSC, WSLP	March 2005
Education and the Arts/Social and Caring Services	Improve multi-agency responses to children through the West Sussex Children's Trust (national pathfinder)	Ongoing	Schools, Health	March 2005
Education and the Arts/Social and Caring Services	Develop the Integrated Services Project, ISP, from its initial pilot of two multi-agency teams based on pyramids of schools, with the creation of six more.	Ongoing	Schools, Health	March 2005
Education and the Arts	Commit the West Sussex bid for 'Building Schools for the Future' to deliver provision for multi agency services throughout the Coastal Strip	Ongoing	Schools, Local Strategic Partnerships, Districts Councils	March 2005
Education and the Arts/Social and Caring Services	Develop and implement Information Referral and Tracking, IRT (national trailblazer)	Ongoing	Health	March 2005
Education and the Arts/Social and Caring Services	Increase joint services working with Social and Caring Services through Families and Schools Support, FSS, including the transfer of teams as appropriate to FSS and the extension of joint operations through ISP	Ongoing	Schools, Health	March 2005
Education and the Arts/Social and Caring Services	Raise the achievement of Looked After Children (LAC) by developing targeted multi agency strategies to support children from the moment of entry into the care	Ongoing	Schools, Health	March 2005
Education and the Arts	Reducing the gaps in standards and progress between different geographical areas (PSA targets): i. Crawley ii. Coastal strip	Ongoing	Schools, Local Strategic Partnerships	March 2005

SERVICE	ACTIONS	CURRENT STATUS	PARTNERS	COMPLETION DATE
Education and the Arts	Developing data sets that support schools to improve provision for, and the standards achieved by, vulnerable groups of pupils	Ongoing	Health	March 2005
Education and the Arts	Implementing the Collaborative School Improvement Strategy	Ongoing	Schools, WSLP, Health, Districts, Local fora e.g. Local Strategic Partnership	March 2005
Environment and Development	Establish a Local Access Forum and sub fora to act as an adviser to the County Council on issues relating to access and the Rights of Way Improvement Plan	January 2003	WSCC, District Councils Community and Voluntary groups landowners and user groups	2004
West Sussex Fire Brigade	Youth Project, Community Protection reduce the incidents of re-offending and exclusion by young people referred to Firesetters, Firebreak, Fire cadets Scheme by 5% per annum. Reduce exclusion from school by developing and piloting Firebreak.	March 2003	Schools, Crime and Disorder Partnerships, WSCC Community Safety Unit	2004
Property Services	Disposal of surplus County Council land at Hawthorn House Bognor Regis exceptionally and exclusively for 42 100% social/affordable housing units	Ongoing	Arun DC and Warden Housing Association	September 2003
Property Services	Promotion of surplus County Council land at Forge Way Billingshurst £1m top-slicing towards targeted social and affordable housing units, delivery of major recreation area and affordable housing units or site for key workers	Ongoing	Horsham DC and Billingshurst Parish Council	March 2004
Property Services	Sale of house freeholds to occupying rural WSCC smallholders at substantial Discount	Ongoing	District, Town and Parish Councils	Ongoing
Property Services	Provide practical support for marginalised members of the community	Ongoing	District, Town and Parish Councils, Disability Groups	Premises identified delivered and operational
Property Services	Promote and deliver maximum appropriate social/affordable and key-worker housing units within all WSCC surplus land sales particularly in areas of rural deprivation	Ongoing	District, Town and Parish Councils	Ongoing
Social and Caring Services	The Incredible Years Project, Parallel parenting and childrens group run on the Webster-Strattan model for children with behavioural difficulties.	Ongoing	Primary Care Trust Community Safety	Ongoing

SERVICE	ACTIONS	CURRENT STATUS	PARTNERS	COMPLETION DATE
Social and Caring Services	Support young parents support groups	Ongoing	YMCA WSCC	Ongoing
Social and Caring Services	Raise awareness of school staff to the particular needs of young refugees	Ongoing	Schools	Ongoing
Social and Caring Services/Education and the Arts	Sure Start. Creating new ways of working with young children, parents and carers in their local area. (Littlehampton and Crawley supporting early bonding between parents and children helping families by enabling early identification and support of children with emotional and behavioural problems. Four core services areas of outreach, home visiting. Supporting families, primary and community health, early years childcare and play.	September 2002	Parents, Early Years and Childcare Unit, Education, Health	Ongoing
Social and Caring Services	Undertake a corporate review of the provision and costs of the interpreting and translation services currently used and establish a central record of languages spoken by population, including Asylum seekers	July 2003	Schools/Education	Ongoing
Social and Caring Services	Support Asylum Seekers in Schools (SASS), arranging for mentors to give young refugees personal one-to-one support to help them understand how schools in the UK operate.	Ongoing	Education Schools	Ongoing
Social and Caring Services	Formulate the Council's approach to the education of Asylum seeking children. Ensure that Family and Schools Unit for improving performance on Educational attainment of looked after children includes specific support, targets and performance measures for asylum seeker children	July 2003	Education, Families and Schools Unit	Ongoing
Social and Caring Services	Prepare a corporate strategy in relation to asylum seekers to give a clear direction to divisional and service plans. Consider establishing corporate lead officer whose primary role would be to lead on the development and implementation of the corporate strategy for Asylum seekers.	March 2003	Social and Caring Services, CEB LSP'S	Ongoing
Social and Caring Services	Continue to develop and refine the ways in which we work with people to assess their needs for care services	Ongoing	Health Education and others as required	Ongoing
Social and Caring Services	Develop services for people with learning difficulties in line with the Governments initiative called "Valuing People"	Ongoing	In Partnership with other Agencies	Ongoing

SERVICE	ACTIONS	CURRENT STATUS	PARTNERS	COMPLETION DATE
Social and Caring Services	Helping more people with disabilities to get and keep work	Ongoing	In Partnership with other Agencies	Ongoing
Social and Caring Services	Improving access for people with disabilities to public buildings and spaces	Ongoing	Property Services, Education, Health District Councils	Ongoing
Social and Caring Services	Supporting families in a way that reduces the need for children to be taken into care, while making sure that there is no compromise on child protection	Ongoing	Health, Education, Police District Councils other WSCC service units	Ongoing
Social and Caring Services	Prepare Child Prevention Strategies for children at risk	April 2003	In partnership with other Agencies	Ongoing
Social and Caring Services Families and Schools Unit	Develop multi-agency teams to ensure services for vulnerable children are effectively targeted and responsive to need. Projects should help to reduce Truancy and school exclusion (specific targets to be set)	Each project will service a family of schools and the local community September 2003	Pilot projects to be established on school sites in conjunction with Partners in Education, Health and the Arts	Ongoing
Library Services	The Peoples Network, provides access to internet and learning opportunity via Libraries, through providing access to learning helps reduce number of 16-18 years not in education, training or employment	Ongoing	Adult Education Connexions	Ongoing
Library Services	Book Bus, provides mobile library service to under fives in deprived coastal areas. Education and training for disadvantaged groups.	Ongoing	Sure Start, Early Year, Education	Ongoing
Library Services	Homework clubs, provides study support in Lancing and Bognor libraries working towards reducing numbers not in education.	Ongoing	Local Schools, Out of Hours Education and Children's Fund	Ongoing
Library Services	Fully Inclusive library services providing large print materials, Braille and spoken word	Ongoing		Ongoing
Library Services	Inclusive charging policy, to look at all charging and adapt so as to encourage inclusion	Ongoing		Ongoing
Library Services	Open Door Collection reaching disadvantaged groups, collections of books provided in the community e.g. Hostels	Ongoing		Ongoing

SERVICE	ACTIONS	CURRENT STATUS	PARTNERS	COMPLETION DATE
Library Services	Special services, provides accessible service to those in old peoples homes, housebound or in prison	Ongoing	Volunteers	Ongoing
Environment and Development	Ensure Social Inclusion Statement is on all publications Provision for Statement on all publications produced. (If you would like a copy of this document in another format, Audio, Braille, Large Print, another language)	Ongoing since March 2002	Communications	Ongoing
WS Youth Cabinet	Ensure that the views and opinions of young people in West Sussex help to inform policy and decision making. Encourage young voters of tomorrow to actively take part in the local democratic process of today for the long-term benefit of the community. A Strategy for including young peoples view in Social Services.	Ongoing	Social and Caring Services	Ongoing
WS Youth Cabinet	Action against bullying	Ongoing	Anti Bullying network Community Safety Teams	Ongoing
WS Youth Cabinet	View on Bus Services, understanding option for waste management, road safety minimising risks for drivers, reducing graffiti and vandalism	Ongoing	Environment and Development, Community Safety	Ongoing
Sussex Youth Cabinet	Raising awareness to young peoples consumers rights, produce leaflet providing information for young people.	Ongoing	Chichester College	Ongoing
Sussex Youth Cabinet	Developing consultation with children and young people aged 5-13 at risk of social exclusion Travellers and minority Ethnic groups. Young carers, young people at risk of offending, young people at risk of substance misuse, young people with disabilities, young asylum seekers, young people in rural areas	Ongoing	Community Voluntary and church groups	Ongoing
Transport Planning Service	Identify areas of capital programme expenditure which have wider social inclusion benefits such as public transport waiting facilities and associated information provision and increase funding availability for these. Crawley Fastway, providing a quality bus network of services and bus priority systems. Home Zone Scheme in Bognor Regis aims to reduce speed of traffic and traffic casualties, enhance area and encourage a shared caring attitude between all road users thus adding to social cohesion	2003-2004 and 2004-2005	WSCC, District Councils Transport Providers BAA (Gatwick)	2005

SERVICE	ACTIONS	CURRENT STATUS	PARTNERS	COMPLETION DATE
Transport Planning	Train Child cycling Instructors in how to cater for children with special needs so that they can receive cycle training in mainstream education and at special schools. Develop a pilot cycle training course for asylum seekers.	2003-2004	Education Service/Social and Caring Services	Ongoing
Transport Planning	School Travel Plans, encourage rural schools to develop School Travel Plans, concentrating on measures appropriate to rural areas, such as extending school hours, introducing pre and post school activities and making walking and cycling safer. (Road Safety Cycles Training for 7000 children every year)	2002-2003	Schools Education Police	Ongoing
Transport Planning	Rural Bus Quality Challenge Fund Systems for the advanced management of transport systems. DoRiS, ensuring people in deep rural areas have easy access to passenger transport, ensuring access for those with mobility difficulties and the development of more flexible services. Time tabled flexible routes and Dial-a-ride for people with disabilities in north of county (Midhurst and Petworth Area) Community Transport Schemes	2002-2003 onwards	West Sussex and Surrey County Councils Voluntary Organisations	Ongoing
Transport Planning	A new co-ordinated group in Highways and Transport pulls together Social and Caring Services, Education and Public Transport to consider Social Inclusion as one of their objectives in providing transport services.	2003-2004 ongoing	WSCC, District Councils, Transport Providers	Ongoing

APPENDIX 1:

PUBLIC SERVICE AGREEMENT FOR WEST SUSSEX - SUMMARY TABLE

No.	Service	Target	Status
1	Education	To improve levels of overall pupil attendance and reduce truancy and parentally condoned absence at school, in both the primary and secondary sector.	National
2	Education	To reduce the gap in overall pupils' performance in Key Stage 2 national tests between schools in Crawley and the coastal strip and schools in other parts of West Sussex	Local
3	Education	To increase the proportion of 19-year olds with a Level 2 qualification	Local
4	Health & Social Services	To improve the quality of life and independence of older people so that they can live at home wherever possible, by increasing the number of people who receive Intensive Home Care and are otherwise helped to live at home.	National
5	Health & Social Services	To increase the number of pregnant women who attend smoking cessation clinics and quit smoking.	Local
6	Drug Misuse	To increase the participation of problem drug users in drug treatment programmes and increase the proportion of users successfully sustaining or completing treatment programmes.	National
7	Transport & Road Safety	1. To reduce further the number of people killed or seriously injured in road accidents 2. To increase the number of dial-a-ride passenger journeys.	National Local
8	Crime Reduction	To reduce the number of violent crimes committed in a public place	National
9	Fire Safety	To reduce the incidence of accidental fire related deaths and serious injuries in the home	National
10	Community Participation	To increase the number of people who become active citizens through volunteering and to enhance the value of volunteering in strengthening community life	Local
11	Cost Effectiveness	To ensure continuous improvement in the economy, efficiency and effectiveness of local services through overall annual improvements in cost effectiveness of 2% or more.	National



APPENDIX 2:

REFERENCES

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- 10 WSCC Social Services data
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- 18 Social Exclusion Unit, "Teenage Pregnancy", The Stationery Office, June 1999
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- 23 WSCC Social Services data
- 24 West Sussex Youth Offending Team data
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- 26 WSCC Education data
- 27 HM Prison Service data (1998/1999 figure)
- 28 Pritchard C, King E, "High Risk – Adolescence 5 Years On: the subsequent suicide and homicide of former "Looked After" and "Exclusion Unit" adolescents (11-15)", International Journal of Adolescence and Youth, 2000, volume 8, p. 139-148
- 29 DfEE, "A Fresh Start – Improving Literacy and Numeracy", (Moser Report), 1999
- 30 Home Office data (1999-2000 figure)
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- 34 1991 Census data
- 35 1991 Census data
- 36 The Countryside Agency, "Not seen, not heard? Social Exclusion in rural areas", 2000, p. 3



APPENDIX 3: WEST SUSSEX, INDICES OF DEPRIVATION 2000

Top 20% most deprived wards in West Sussex, Top 10% in Red

Index of Multiple Deprivation

District/ Ward	Index Level out of 8714 wards
Arun Littlehampton Ham	1019
Worthing Central	1679
Arun Pevensey	1418
Arun Littlehampton River	874 (<i>just outside top 10% deprived</i>)

Child Poverty

Arun Littlehampton Ham	738
Worthing Central	1253
Arun Pevensey	1156
Arun Littlehampton River	1656
Crawley Broadfield	1267

Income

Adur-Southlands	1577
Arun Littlehampton Ham	650
Arun Littlehampton River	1292
Worthing Central	1627
Arun Pevensey	1166

Employment

Arun Littlehampton River	1222
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Housing

Adur Mash Barn	1142
Arun Hotham	1179
Arun Littlehampton Ham	1378
Arun Littlehampton River	626
Arun Marine	1153
Arun Pevensey	1206
Chichester Easebourne	715
Chichester Oving	1403
Chichester Sidlesham	1442
Crawley Bewbush	663
Crawley Broadfield	927
Crawley Langley Green	757
Crawley Northgate	1120
Crawley Southgate	1651
Horsham Rusper	1304
Mid Sussex Hay. Heath Bentswood	1400
Mid Sussex Cuckfield	1623
Worthing Central	743
Worthing Heane	1184
Worthing Seldon	1154



Health	
Arun Littlehampton River	734
Arun Marine	1057
Arun Pevensey	1521
Worthing Central	1555
Worthing Heene	816
Worthing Seldon	1465

Education	
Adur Churchill	579
Adur Cokeham	1250
Adur Eastbrook	335
Adur Hillside	460
Adur Mash Barn	1541
Adur Peveler	739
Adur Southwick Green	1012
Adur Widewater	945
Arun Berstead	1470
Arun Littlehampton River	473
Arun Littlehampton Ham	474
Arun Littlehampton Wick	1070
Arun Middleton on Sea	1430
Arun Pevensey	1166
Crawley Bewbush	406
Crawley Broadfield	115
Crawley Gossops Green	1512
Crawley Ifield	1414
Crawley Southgate	300
Crawley Tilgate	186
Worthing Durrington	784

Access	
Arun Walberton	1308
Chichester Birdham	1326
Chichester Bury	187
Chichester Fernhurst	1427
Chichester Funtington	1256
Chichester Graffham	407
Chichester Harting	597
Chichester Lavant	1423
Chichester Linchmere	1398
Chichester Lodsworth	273
Chichester Oving	1527
Chichester Plaistow	567
Chichester Rogate	975
Chichester Sidlesham	1132
Chichester Stedham	841
Chichester Stoughton	403
Chichester Wisborough Green	1594
Horsham Bramber & Upper Beeding	1635
Horsham Chanctonbury	1213
Horsham Itchingfield and Shipley	1111
Horsham Nuthurst	1476
Horsham Rudgwick	1258
Horsham Slinfold	710
Horsham Warnham	1558
Horsham West Chiltonington	1592
Horsham West Grinstead	1567



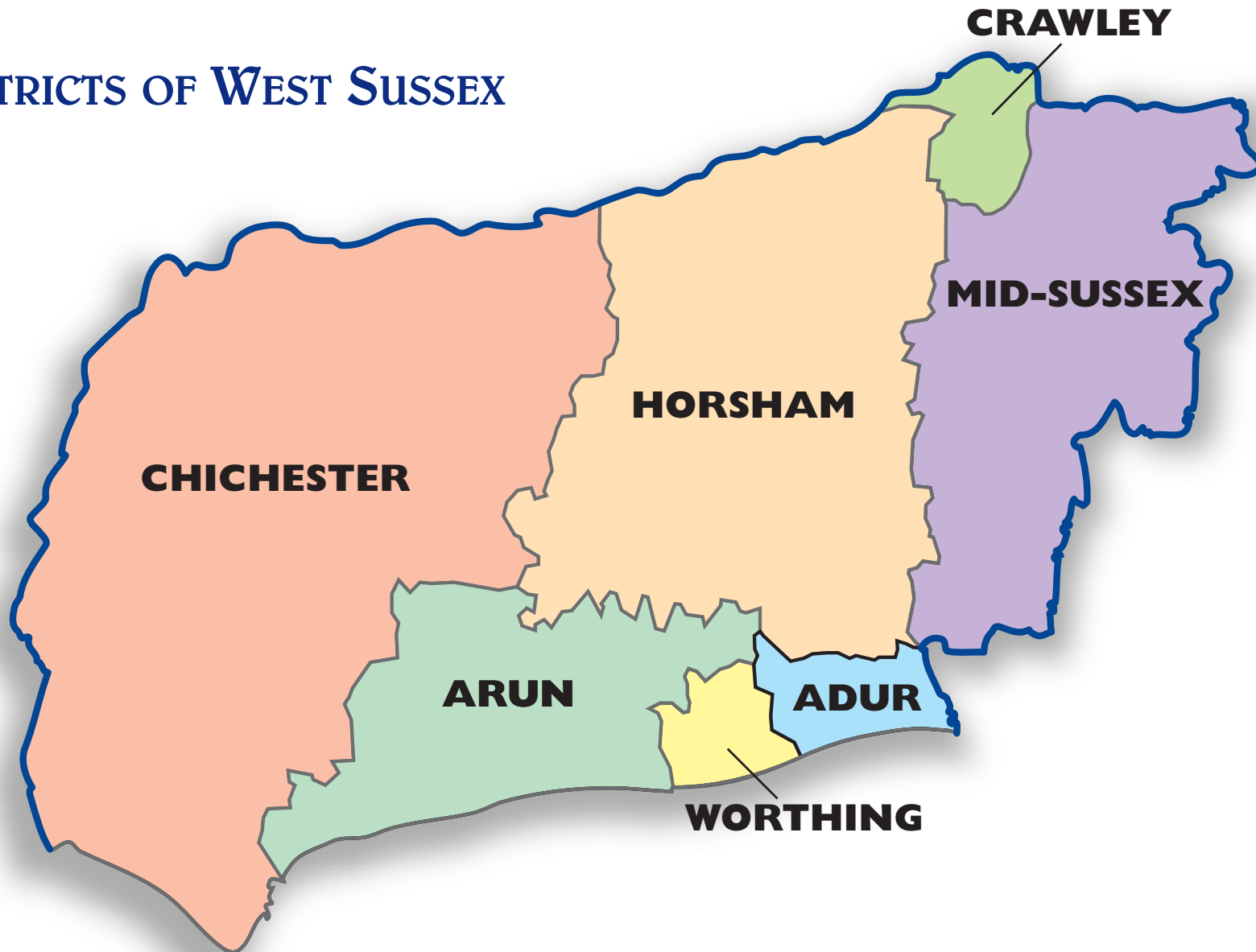
APPENDIX 4: POPULATION BY DISTRICT IN WEST SUSSEX

(The area in hectares was derived from digitised boundary data)

	Area (ha)	1991	1996	1997	1998	1999	2000	2001	2006	2011
Adur	4180.7	58890	58910	58800	58530	58740	58970	59627	59260	58910
Arun	22189.5	131330	137980	140410	140800	141590	142600	140759	145660	144950
Chichester	78731.9	102460	104120	106020	107380	108100	108920	106450	112560	111960
Crawley	4497.4	88840	93150	95250	96610	96910	97500	99744	100060	102330
Horsham	53095.5	110360	118570	121120	121720	122380	123060	122088	125850	127760
Mid Sussex	33402.4	124490	125330	125420	127140	127320	127410	127378	128670	128440
Worthing	3248.7	98060	99240	99570	99670	99890	100010	97568	101790	101360
West Sussex	199346.1	714420	737300	746600	751850	754930	758470	753614	773850	775700
Coastal	108350.8	390740	400240	404810	406390	408320	410500	404404	419270	417170
Central	90995.3	323690	337060	341800	345470	346610	347970	349210	354580	358530



THE DISTRICTS OF WEST SUSSEX



APPENDIX 5:

LINKS WITH OTHER STRATEGIES

The Social Inclusion Strategy has links with many West Sussex County Council Strategies. Some of these include:-

The County Strategy, E-Government Strategy, The Cultural Strategy, West Sussex Consultation Strategy, The Race Equality Scheme, and the Equality of Opportunity Policy.

Furthermore the County Council's intention to reduce social exclusion can be found in the following policies and strategies:-

West Sussex Education Development Plan, the Strategy for Special Educational Needs, Draft LEA /DfES Compact, The Adult learning Plan, the Early Years Development and Childcare Plan, the Arts Strategy, the Social and Caring Services 5 Year Plan, the Social and Caring Service Annual Business Plan, the Community Safety Strategy for West Sussex, the Youth Justice Plan, the Drug Action Team Action Plan, Local Agenda 21, The Management Action Plan for Children's Services, the Strategy for the Development of Services for Sensory Impaired Children and Adults, the Prevention Strategy, the West Sussex Health Improvement Programme, the Local Transport Plan, the Rural Transport Plan Stepping ahead, Pedestrian Strategy, Pedalling ahead, Cyclists Strategy, Strategy for Educational Inclusion.





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Gerry Bridgewater or Clare Matthews at the Community Planning Unit on 01403 224425.***



