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Making the most of West Sussex

**Update and Proposals: Youth Service Review
Select Committee Presentation**

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Aims of the Review

- Create an Integrated Youth Support and Development Service by combining Youth Service, Youth Offending Service and Connexions
- Reduce the budget by £2m (20%)
- Agree a basic entitlement for young people through an agreed Youth Offer
- Ensure that young people increasingly lead, design and evaluate services
- Work with young people, partners and other providers to design the best services possible.

Proposals for Change

- Reduce resources at the universal level working with others to provide access to a wide range of positive activities.
- Focus remaining resources on evidence-based early intervention and prevention.
- Enhance specialist services for those young people who are high risk or very vulnerable.

Proposals for Change

- Allocate resources according to most need 60% weighting for 13-19 population 40% need.
- Operate through locally based teams.
- Change the management of youth centres to a new model and explore alternatives for local governance involving young people

Proposals for Change

- Improve support, partnership working and commissioning of voluntary and community organisations.
- Develop and train our workforce to meet the new requirements.
- Introduce a quality framework for IYSDS
- Increasingly involve young people in all aspects of their services.

Stakeholder Transformational Themes

- Improved coordinated support for the Voluntary Sector and recruiting and supporting volunteers
- Design of flexible, multi-disciplinary teams based in areas of need.
- Using a broader range of settings and buildings to deliver the range of youth services.
- Use of web-based technologies to deliver services.
- Developing Targeted Youth Support.
- Increasing the influence and control of young people in services

Headline Results of On-line Consultation

- Broadly supportive of all proposals
- Strongly supportive of retaining access to positive activities
- Support for moving to more targeted work with reservations about the impact of reducing universal services
- Balanced opinion about moving universal to the voluntary sector concerns about their capacity and maintaining quality

Headline Results of On-line Consultation

- Strong support for young people's voice, engagement and volunteering
- Looking for very flexible service delivery models, times and locations.
- Rejection of move away from dedicated youth centres, favoured mixed models
- Support for changes in management committees and move to facilities management.

A Vision for Youth Services

A wide range of providers of high quality youth services working in partnership with each other, with young people, their parents and carers and communities to improve their well-being.

We will assist

- ✓ young people to access a wide range of educational positive activities in their leisure time.
- ✓ provide the impartial information, advice and guidance young people need to make the most of their live
- ✓ encourage young people to make positive choices and prevent them from committing crime and anti social behaviour
- ✓ support young people to stay in education, employment or training
- ✓ enable young people to have a voice in the issues and services that affect their lives and those of their communities

Areas of Need

Teams will be focused on areas of need and on targeted groups. Therefore we will

- Target resources on Crawley SW, Littlehampton, Lancing, Crawley NW, Worthing, Bognor, Shoreham and Durrington
- Reduce resources in Hassocks, Billingshurst, Crawley SE, Midhurst, Crawley NE, Westergate, Selsey and Southbourne.
- We will target NEET, young offenders Looked After Children, Teenage Parents, young carers and young people with disabilities.

Options

- Option 1. Do less of everything, a general cutting of resources across all areas of the service.
- Option 2 Keep the shape of services i.e. universal, preventative, targeted and specialist tiers targeting resources on those in need of additional help and support to achieve positive outcomes.
- Option 3 Change the shape of the services and no longer provide resources for universal and/or preventative youth services.

Improved Infrastructure Support

To increase the delivery of universal services by the voluntary sector and community groups we will

- give more practical support to develop local youth services including training, professional support safeguarding, grant finding etc
- continue to build capacity within the voluntary sector, .
- Improve the recruitment, training and retention of volunteers

Increasingly use web- based technology and ICT solutions

Reduced duplication

- By working with others to reduce duplication and improve coordination internally and externally particularly in relation to support for the voluntary sector and grant and funding streams
- By working closely with schools, colleges and partners through the Children's Trust to jointly commission services that address local needs.
- Jointly delivering programmes for targeted young people

Service Delivery

Reduce youth services staff team overall to achieve savings and to respond to the end of funding streams by

- Developing flexible, multi-disciplinary teams that act as a resource to their local communities. They will deliver preventative and targeted work and support other providers.
- Retaining a specialist team for working with high risk young offenders.

Buildings and Facilities Management

Move to a facilities management model for WSCC youth centres and projects

- Develop a new model for governance of local projects involving young people
- Consider a facilities management agreement
- Give notice to youth centre management committees in October
- Develop a Youth Provision Strategy

Budget Proposals

Proposal	Budget 09/10	Saving 10/11	Saving 11/12 (Cumulative)	Implications
Vol Sector Grants and contracts	117k – Youth 300k Ch fund 110k – Youth + Cxs contracts	30k Youth 130 Ch fund N/A	30k Youth N/A 50k	Reduced grants across a range of projects both specialist and generic
Teen Pregnancy	198k	45k	90k	Post reductions and mainstreaming projects.
Children’s Fund Projects	952k	100k	N/A	Reduce funding for Voucher scheme BHLP Projects
Connexions Intensive Support	1m	80k	160k	Reduced staff team
Connexions IAG	3.5m	475k	750k	Reduce staff teams and support for schools Develop new contract.
Youth Provision	3.7m 250k	210k – Staff 30k – Running Costs	750k 50k	Reduce WSCC maintained centres, projects and reduce staff teams
Other Actions			120k	Arising from transformation process
Total		1.1m	2.0m	

Implications of reducing resources

- Reduce staffing levels within youth services
- Renegotiate all existing contracts for 2011 onwards
- Develop a new model for IAG in schools and colleges.
- Reduce grant allocations for Voluntary Sector
- Manage exits from reducing funding streams – staff reductions

Implications of reducing resources

We will work closely with the communities, partners and the 3rd sector to explore alternative options to closure for the following centres and projects at risk

- **Crawley** – Oriel or Ifield youth wing
- **Horsham** – Weald, and Holbrook,
- **Mid-Sussex** – Cuckfield, Beacon Centre at Hassocks,
- **Worthing** – Sydney Walter Centre *or* The Place
- **Arun** – Yapton, Rustington / Ferring
- **Chichester** – Witterings,
- Provision in villages across the county
- Outreach and detached youth work

Implications of reducing resources

- Phase reductions in revenue and staffing costs to directly supported Voluntary Organisations e.g.
 - Crawley Youth Centre
 - Cobnor Outdoor Centre
 - Konnect Project Bognor
 - Chichester Boys Club
 - Lodge Hill
 - Rural Mobile Trust
- Explore opportunities to help organisations to become more self-supporting or attract external funding
 - Centres or projects at risk
 - Centres or projects expressing a wish to do so.
 - Explore any other local opportunities as they arise